

AGENDA
PAULS VALLEY HOSPITAL AUTHORITY
REGULAR MEETING
JANUARY 9, 2018
6:00 P.M.
PAULS VALLEY CITY HALL
100 W PAUL AVENUE
PAULS VALLEY, OK

THE PAULS VALLEY HOSPITAL AUTHORITY WILL HOLD A REGULAR MEETING AT THE TIME AND PLACE STATED ABOVE. THE FOLLOWING BUSINESS WILL BE CONDUCTED. THE AUTHORITY MAY DISCUSS, VOTE TO APPROVE, VOTE TO DISAPPROVE, VOTE TO TABLE, OR DECIDE NOT TO VOTE ON ANY ITEM ON THIS AGENDA. NEW BUSINESS WHICH WAS NOT KNOWN ABOUT OR WHICH COULD NOT HAVE BEEN REASONABLY FORESEEN PRIOR TO THE TIME OF THE POSTING OF THIS AGENDA MAY ALSO BE CONSIDERED, DISCUSSED AND ACTED UPON.

1. Call to order.
2. Roll Call
3. Approval of the consent agenda:
 - a. Approval of Regular meeting minutes of December 12, 2017.
4. Consideration of the Hospital Administrative, Operations and Financial Reports with possible action.
5. Consideration of Capital Expenditures with possible action.
6. Consideration of approving changes/modifications to Pauls Valley General Hospital's Policy & Procedure Manual with possible action.
7. Consideration of approving credentialing packets with possible action.
8. Consideration of an executive session for the purpose of:
 - a. Confidential communication between a public body and its attorney concerning a pending investigation, claim, or action as authorized by 25 Okla. Stat. § 307(4);

- b. Discussing negotiations concerning employees and representatives of employee groups as authorized by 25 Okla. Stat. § 307(2);
 - 1. Discussing the employment, hiring, appointment, promotion, demotion, disciplining or resignation of any individual salaried public officer of employee.
- c. Discussing the purchase or appraisal of real property as authorized by 25 Okla. Stat. § 307(3);

with the Possibility of returning to open session to take action thereon.

- 9. Vote to return to Open Session (in the event an executive session is held).
- 10. New Business.
- 11. Adjourn.

POSTED AT 3:00 P.M. FRIDAY, JANUARY 5, 2018
AT PAULS VALLEY CITY HALL & PAULS VALLEY GENERAL HOSPITAL

**PAULS VALLEY HOSPITAL AUTHORITY
REGULAR MEETING
DECEMBER 12, 2017**

The Pauls Valley Hospital Authority met in a Regular meeting on December 12, 2017 at 6:00 p.m. in the Council Chambers at City Hall at 100 W Paul Avenue.

Chairman Gary Alfred called the meeting to order.

Trustees present: Gary Alfred, Jocelyn Rushing, Patrick Grimmert, Shirl Montgomery and Michael Parrish

Trustees absent: None

Staff present: James Frizell, Jay Carlton, Chaz Thompson Mark Norman, Mitch McGill and Nathan Staggs

Vice-Chairman Jocelyn Rushing, seconded by Chairman Shirl Montgomery, made a motion to approve the consent agenda:

a. Approval of Regular meeting minutes of November 14, 2017.

Yes: Rushing, Montgomery, Parrish, Grimmert and Alfred No: None Absent: None

Consideration of the Hospital Administrative, Operations and Financial Reports with possible action.

Nathan Staggs informed the Authority that admissions were down and answered questions from the Authority.

Consideration of Capital Expenditures with possible action.

Trustee Patrick Grimmert, seconded by Vice-Chairman Jocelyn Rushing, made a motion to approve the lease-purchase of a portable x-ray machine in the amount of \$125,800.00.

Yes: Grimmert, Rushing, Montgomery, Parrish and Alfred No: None Absent: None

Consideration of approving changes/modifications to Pauls Valley General Hospital's Policy & Procedure Manual with possible action.

Vice-Chairman Jocelyn Rushing, seconded by Trustee Michael Parrish, made a motion to approve the changes presented by Nathan Staggs.

Yes: Rushing, Parrish, Grimmert, Montgomery and Alfred No: None Absent: None

Consideration of approving credentialing packets with possible action.

Trustee Patrick Grimmert, seconded by Vice-Chairman Jocelyn Rushing, made a motion to approve the following packets:

Thomas Vreeland, MD	Daniel Eurman, MD	Justin Boe, MD
David Rex, MD	Diane Conley, MD	Holly Korsvik-Wysock, MD
Donald Nicell, MD	Joe Parkey, MD	Dennis Whitehouse, DO
Susan Jones, DO	Brian Allee, DO	Sergio, Demier, DO
Andrew Loff, DO	Charles Anderson, DO	Lisa Hoffman, MD
Cynthia Roe, ARNP	Lori Taylor, CRNA	Daniel Whetmill, CRNA
Keith Kassabian, MD	Michael Harding, DO	Uem Trang, DO
Edward Dakiel, MD	Uou Lu, MD	

Yes: Grimmert, Rushing, Parrish, Montgomery and Alfred No: None Absent: None

Consideration Of And Possible Action On A Resolution Authorizing The Pauls Valley Hospital Authority (The "Authority") To Issue Its Sales Tax Revenue Note, Taxable Series 2017 (The "Note") In The Aggregate Principal Amount Of \$3,600,000.00; Waiving Competitive Bidding And Authorizing The Note To Be Sold On A Negotiated Basis; Approving And Authorizing Execution Of A Sales Tax Agreement By And Between The City Of Pauls Valley, Oklahoma (The "City") And The Authority Pertaining To A Year-To-Year Pledge Of Certain Sales Tax Revenue; Approving And Authorizing Execution Of A Loan Agreement; Providing That The Organizational Document Creating The Authority Is Subject To The Provisions Of The Loan Agreement; Authorizing And Directing The Execution Of The Note And Other Documents Relating To The Transaction, Including Professional Services Agreements; And Containing Other Provisions Relating Thereto.

Vice-Chairman Jocelyn Rushing, seconded by Trustee Michael Parrish, made a motion to approve the Resolution.

Yes: Rushing, Parrish, Montgomery and Alfred No: None Abstain: Grimmett

Consideration of an executive session for the purpose of:

- a. Confidential communication between a public body and its attorney concerning a pending investigation, claim, or action as authorized by 25 Okla. Stat. § 307(4);*
- b. Discussing negotiations concerning employees and representatives of employee groups as authorized by 25 Okla. Stat. § 307(2);*
 - 1. Discussing the employment, hiring, appointment, promotion, demotion, disciplining or resignation of any salaried public officer or employee.*
- c. Discussing the purchase or appraisal of real property as authorized by 25 Okla. Stat. § 307(3);*

With the Possibility of returning to open session to take action thereon.

Trustee Patrick Grimmett, seconded by Trustee Michael Parrish, made a motion to enter into an executive session.

Yes: Grimmett, Parrish, Montgomery, Rushing and Alfred No: None Absent: None

Vote to return to open session to take action thereon.

Trustee Patrick Grimmett, seconded by Trustee Shirl Montgomery, made a motion to acknowledge the return to open session.

Yes: Grimmett, Montgomery, Parrish, Rushing and Alfred No: None Absent: None

New Business:

Nathan Staggs introduced the new lab technician from Verify to the Authority.

Adjourn:

Trustee Shirl Montgomery, seconded by Trustee Patrick Grimmett, made a motion to adjourn.

Yes: Montgomery, Grimmett, Parrish, Rushing and Alfred No: None Absent: None

ATTEST:

CHAIRMAN

CITY CLERK



Virginia Blevins <vblevins@cityofpaulsvalley.com>

PVGH November Financials

1 message

Dale Semar <dsemar@pvgh.net>

Thu, Dec 21, 2017 at 8:35 AM

To: Nathan Staggs <nstaggs@pvgh.net>

Cc: "Virginia Blevins (vblevins@cityofpaulsvalley.com)" <vblevins@cityofpaulsvalley.com>, Rob Lake <roblake21@outlook.com>

Comments:

- Revenue
 - ORL revenue recorded of \$1.07m – as we true up the revenue recording mechanism for this program the gross revenue should more appropriately reflect actual cash contributions to net patient revenue. In November, cash collections from the program were \$407k
 - YTD Inpatient revenue \$737k lower than previous year 19 more YTD patient days.
- Expenses
 - Purchased services \$1.0m higher than last year YTD primarily on cost related to the ORL program
 - Interest expense higher than prior year due to cost of bank overdraft fees of \$16,762
- Cash
 - Patient cash, excluding outreach lab, were \$673k for November which is lower the lowest collections month so far this year includes:
 - Clinic receipts reported - \$58,352
 - EMS receipts reported - \$64,552
 - Hospice payments - \$44,553

See reports attached.

Dale Semar, Controller

PVGH

Phone 936-662-5185

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2 attachments **PVGH Financial Report 11302017.pdf**
112K **ADMISSION STATS 11302017.pdf**

Pauls Valley General Hospital
YTD Income Statement
FY 2018

	FY 2017						FY 2018				17 vs '18			
	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	YTD 2017	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	YTD 2018	Current	% YTD
REVENUE														
INPATIENT SERVICE REVENUE	694,956	766,690	589,079	586,549	759,119	3,396,393	458,645	833,208	391,365	631,199	345,070	2,659,486	(414,049)	(736,907) -21.7%
OUTPATIENT SERVICE REVENUE	2,275,281	3,354,751	2,754,836	2,830,518	2,422,622	13,638,009	3,147,265	5,851,534	4,879,563	5,703,747	4,204,714	23,786,823	1,782,092	10,148,814 74.4%
ER REVENUE	1,670,775	1,648,486	324,802	1,467,950	760,973	5,872,986	1,178,803	1,426,673	1,215,382	1,595,319	1,066,095	6,482,272	305,122	609,286 10.4%
CLINIC REVENUE	131,192	57,412	55,112	32,203	20,000	295,919	123,334	146,296	114,275	92,748	113,882	590,535	93,882	294,616 99.6%
TOTAL PATIENT REVENUE	4,772,203	5,827,340	3,723,830	4,917,221	3,962,715	23,203,308	4,908,048	8,257,710	6,600,585	8,023,013	5,729,761	33,519,116	1,767,046	10,315,808 44.5%
CONTRACT REVENUE	81,916	81,916	81,998	84,842	80,812	411,484	83,411	85,371	84,291	83,020	84,291	420,385	3,479	8,900 2.2%
OTHER REVENUE	92,305	19,158	17,205	109,622	38,881	277,170	112,058	63,582	20,410	51,638	16,467	264,154	(22,415)	(13,016) -4.7%
TOTAL REVENUE	4,946,424	5,928,413	3,823,033	5,111,684	4,082,408	23,891,962	5,103,516	8,406,663	6,705,286	8,157,672	5,830,518	34,203,655	1,748,111	10,311,693 43.2%
DEDUCTIONS FROM REVENUE	(3,579,153)	(4,391,288)	(2,805,976)	(4,043,940)	(2,952,735)	(17,773,092)	(4,000,225)	(6,790,761)	(5,362,634)	(6,477,957)	(4,524,344)	(27,155,920)	(1,571,608)	(9,382,828) 52.8%
NET REVENUE	1,367,271	1,537,125	1,017,057	1,067,744	1,129,672	6,118,870	1,103,291	1,615,902	1,342,652	1,679,715	1,306,174	7,047,735	176,502	928,865 15.2%
SALARIES AND WAGES	563,638	557,169	501,147	534,472	570,777	2,727,204	565,146	554,796	596,232	615,777	572,286	2,904,238	1,509	177,034 6.5%
CONTRACT LABOR	18,996	14,748	12,222	11,312	11,132	68,409	7,423	9,382	7,802	8,868	6,072	39,547	(5,060)	(28,863) -42.2%
EMPLOYEE BENEFITS	131,375	88,119	93,687	109,424	112,432	535,037	209,032	138,118	123,617	163,618	136,259	770,643	23,827	235,606 44.0%
SUPPLIES	160,692	127,836	130,429	140,821	123,700	683,478	144,548	183,429	154,329	182,585	182,778	847,670	59,078	164,192 24.0%
PURCHASED SERVICES	204,990	217,008	175,457	144,905	174,024	916,385	238,068	330,842	327,676	578,998	442,894	1,918,477	268,869	1,002,092 108.4%
ANESTHESIA (CRNA) SERVICES	15,300	28,188	20,000	20,000	20,000	103,488	23,000	31,063	20,000	20,750	22,818	117,630	2,818	14,143 13.7%
PHYSICIAN SERVICES	100,485	108,957	92,118	104,745	98,483	504,787	92,667	110,810	116,564	100,217	86,395	506,653	(12,088)	1,866 0.4%
UTILITIES	28,282	25,483	32,089	23,980	26,629	136,463	35,403	31,291	29,930	30,845	19,611	146,981	(7,017)	10,517 7.7%
OTHER DIRECT EXPENSE	64,881	53,610	53,424	46,981	52,012	270,907	59,615	60,205	54,077	46,701	71,428	292,005	19,416	21,118 7.8%
INSURANCE EXPENSE	23,599	11,001	16,750	13,651	16,878	81,880	12,082	29,394	10,562	20,113	20,332	92,483	3,454	10,604 13.0%
DEPRECIATION EXPENSE	82,644	82,644	83,144	82,811	69,015	400,259	82,311	82,311	82,311	82,311	80,430	409,675	11,416	9,416 2.4%
INTEREST EXPENSE	6,218	9,017	6,423	18,048	12,452	52,158	28,902	26,878	24,141	29,016	30,469	139,406	18,017	87,248 167.3%
TOTAL EXPENSES	1,401,100	1,323,780	1,216,891	1,251,151	1,287,533	6,480,455	1,498,098	1,588,519	1,547,241	1,879,798	1,671,771	8,185,428	384,238	1,704,973 26.3%
NET PROFIT (LOSS)	(33,829)	213,345	(199,833)	(183,406)	(157,861)	(361,585)	(394,807)	27,383	(204,589)	(200,083)	(365,597)	(1,137,693)	(207,736)	(776,108) 214.6%
CONTRIBUTIONS - LOC	18,000	-	-	-	-	18,000	-	-	-	-	-	-	-	(18,000) -100.0%
LOSS ON DISPOSAL OF FA	-	-	-	-	-	-	5,490	500	-	-	-	5,990	-	5,990 0.0%
ADJUSTED NET	(15,829)	213,345	(199,833)	(183,406)	(157,861)	(343,585)	(389,317)	27,883	(204,589)	(200,083)	(365,597)	(1,131,703)	(207,736)	(788,118) 2

Pauls Valley General Hospital

Balance Sheet

As of 11/30/2017

	FY 2016	FY 2017	FY 2018
ASSETS			
CURRENT ASSETS			
CASH	(690,170)	(925,394)	(1,290,165)
ACCOUNTS RECEIVABLE	9,199,529	10,694,436	12,821,010
A/R DISCOUNTS AND ADJUSTMENTS	(6,103,696)	(5,896,112)	(7,769,852)
OTHER RECEIVABLES	399	399	399
INVENTORY	233,532	63,258	27,054
PREPAID EXPENSES	705,317	781,551	608,640
CURRENT ASSETS	3,344,912	4,718,137	4,397,086
LONG-TERM ASSETS			
PLANT FUND INVESTMENTS	872	872	872
REC FROM THIRD-PARTY PAYORS	(76,366)	(111,585)	(253,769)
LONG TERM RECEIVABLES	26,764	26,764	26,764
PROPERTY, PLANT AND EQUIPMENT	17,569,133	17,633,207	17,633,207
ACCUMULATED DEPRECIATION	(11,370,641)	(12,363,864)	(12,773,539)
LONG-TERM ASSETS	6,149,762	5,185,394	4,633,536
TOTAL ASSETS	9,494,674	9,903,531	9,030,621
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE	5,913,451	6,799,376	7,050,575
ACCRUED WAGES AND RELATED LIAB	1,905,732	2,164,278	2,028,277
OTHER ACCRUED EXPENSES	1,121,574	993,835	980,695
PAYABLE TO THIRD PARTY PAYERS	75,903	75,903	75,903
CURRENT LIABILITIES	9,016,660	10,033,392	10,135,449
LONG-TERM LIABILITIES			
NOTES PAYABLE	3,939,139	4,868,145	5,024,881
CAPITALIZED LEASE PAYABLE	53,290	31,383	31,383
LONG-TERM LIABILITIES	3,992,429	4,899,528	5,056,263
FUND BALANCE	(3,090,223)	(3,514,415)	(5,029,388)
NET INCOME	(424,192)	(1,514,973)	(1,131,703)
LIABILITIES AND FUND BALANCE	9,494,674	9,903,531	9,030,621

Paul's Valley General Hospital
Cash Flow Statement
Period Ended 11/30/2017

	FY 2017						FY 2018					
	7/31/2016	8/31/2016	9/30/2016	9/30/2016	YTD 2017	7/31/2017	8/31/2017	9/30/2017	10/31/2017	NOVEMBER	YTD 2018	
Cash provided by operations:												
Patient Revenue (Net)	878,690	1,406,359	734,961	10,848,532	10,848,532	568,252	1,131,091	1,645,582	1,454,978	1,404,926	6,204,828	
Contract Revenue (Willows & Other)	81,916	81,916	81,998	999,477	999,477	83,411	85,371	84,291	83,020	84,291	420,385	
Other Revenue	16,956	19,158	17,205	1,076,358	1,076,358	17,037	68,532	21,994	21,061	23,893	152,517	
Sal, Wage, Benefits (incl contr labor)	(687,379)	(736,807)	(541,117)	(8,586,299)	(8,586,299)	(848,385)	(742,028)	(505,452)	(934,849)	(828,934)	(3,859,648)	
Vendors and other expenses	(588,244)	(806,745)	(511,163)	(6,614,284)	(6,614,284)	(457,256)	(771,480)	(673,615)	(1,040,032)	(809,791)	(3,752,173)	
Change in AP (Decr)/Incr	530,282	(94,923)	161,515	1,030,365	1,030,365	47,237	225,756	(165,348)	238,764	(55,002)	291,407	
Total Cash from Operations	232,221	(131,042)	(56,601)	(1,245,851)	(1,245,851)	(589,704)	(2,758)	407,451	(177,058)	(180,617)	(542,685)	
Cash provided by Financing												
Acquisition of PP&E	(165,185)	183,784	(9,217)	(65,348)	(65,348)	5,490	500	(0)	(0)	(0)	5,990	
(Incr/Decr) LT Debt	(37,941)	(1,623)	(43,465)	907,098	907,098	18,476	(2,747)	5,153	140,918	(5,064)	156,736	
Interest Expense	(6,218)	(9,017)	(6,423)	(146,638)	(146,638)	(28,902)	(26,878)	(24,141)	(29,016)	(30,469)	(139,406)	
Total Cash from Financing	(209,345)	173,145	(59,105)	695,113	695,113	(4,937)	(29,125)	(18,988)	111,902	(35,533)	23,320	
Cash from other Investing												
Interest income	-	-	-	-	-	-	-	-	-	-	-	
Total cash from other Investing	-	-	-	-	-	-	-	-	-	-	-	
Other non-operating sources of cash												
Shopp Assessment	75,349	-	-	339,874	339,874	95,021	(4,950)	(1,584)	30,577	(7,426)	111,638	
EMS Subsidy/City LOC	18,000	-	-	18,000	18,000	-	-	-	-	-	-	
Total other non-operating cash	93,349	-	-	357,874	357,874	95,021	(4,950)	(1,584)	30,577	(7,426)	111,638	
Change in cash	116,225	42,103	(115,706)	(192,864)	(192,864)	(499,620)	(36,832)	386,879	(34,578)	(223,576)	(407,727)	
Beginning bank balance	(689,574)	(573,349)	(531,246)	(689,574)	(689,574)	(882,439)	(1,382,058)	(1,418,891)	(1,032,012)	(1,066,590)	(882,439)	
Ending cash balance	(573,349)	(531,246)	(646,952)	(882,439)	(882,439)	(1,382,058)	(1,418,891)	(1,032,012)	(1,066,590)	(1,290,166)	(1,290,166)	

PVGH KEY STATISTICS
FY 2018

TYPE OF SERVICE STATISTICS	FY 2017					FY 2018					Change This yr/Ly					
	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	YTD	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	YTD	November	% Change	% Change	
Acute admits	38	38	45	31	48	200	33	35	27	37	22	154	(26)	-54%	(46)	-23.0%
Acute Days	131	137	102	119	191	680	131	172	96	197	103	699	(88)	-46%	19	2.8%
Swing Admits	0	0	0	0	0	-	0	0	0	0	0	-	-	0%	-	0.0%
Swing Days	0	0	0	0	0	-	0	0	0	0	0	-	-	0%	-	0.0%
Observation Admits	30	32	21	23	22	128	32	44	25	40	29	170	7	32%	42	32.8%
Observation Days	21.0	24.6	15.9	23.8	23.5	108.8	20.0	25.6	19.5	28.2	21.5	114.9	(2)	(0.1)	6	5.6%
Average hours of obsv	16.8	18.4	18.1	24.9	25.6	20.4	15.0	14.0	18.8	16.9	17.8	16.2	(8)	(0.3)	(4)	-20.5%
Total admits	38	38	45	31	48	200	33	35	27	37	22	154	(26)	-54%	(46)	-23.0%
Total Pat Day	131	137	102	119	191	680	131	172	96	197	103	699	(88)	-46%	19	2.8%
Total Pat Day(incl obsv)	152	162	118	143	215	789	151	198	116	225	125	814	(90)	(0)	25	3.2%
Acute DC	35	36	45	27	41	184	32	32	27	36	24	151	(17)	-41%	(33)	-17.9%
DC Days	93	123	133	82	130	561	95	119	88	128	66	496	(64)	-49%	(65)	-11.6%
ALOS	2.66	3.42	2.96	3.04	3.17	3.05	2.97	3.72	3.26	3.56	2.75	3.28	-	0%	0	7.7%
SW DC	0	0	0	0	0	-	0	0	0	0	0	-	-	0%	-	0.0%
DC Days	0	0	0	0	0	-	0	0	0	0	0	-	-	0%	-	0.0%
ALOS - Swing	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	-	0.0%
ADC	4.2	4.4	3.4	3.8	6.4	4.4	4.2	5.5	3.2	6.4	3.4	4.6	(3)	-46.1%	0	3.5%
ALOS - All	2.7	3.4	3.0	3.0	3.2	3.0	3.0	3.7	3.3	3.6	2.8	3.3	(0)	-13.3%	0	7.7%
ADJ PAT DAYS	900	1,041	645	998	997	4,580	1,402	1,705	1,619	2,418	1,710	8,854	713	71.5%	4,274	93.3%
ADJ ADMITS	261	289	284	260	251	1,366	353	347	455	454	365	1,925	115	45.8%	559	40.9%
REV PER APD	5,305	5,596	5,775	4,929	3,974	5,066	3,501	4,844	4,077	3,204	3,350	3,755	(624)	-15.7%	(1,311)	-25.9%
SAL WAGE BEN PER APD	792	634	935	657	696	727	558	412	495	326	418	428	(279)	-40.0%	(299)	-41.2%
IP REV PER PAT DAY	5,305	5,596	5,775	4,929	3,974	4,995	3,501	4,844	4,077	3,204	3,350	3,805	(624)	-15.7%	(1,190)	-23.8%

PVGH KEY STATISTICS
FY 2018

TYPE OF SERVICE FINANCIAL INDICATORS	FY 2017					FY 2018					Change This yr/Ly					
	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	YTD	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	YTD	November	% Change	% Change	
IP REV	694,955	766,690	589,079	586,549	759,119	3,396,392	458,645	833,208	391,365	631,199	345,070	2,659,487	(414,049)	-54.5%	(736,905)	-21.7%
TOTAL REV	4,772,203	5,827,340	3,723,830	4,917,221	3,962,715	23,203,308	4,908,048	8,257,710	6,600,585	7,748,612	5,729,761	33,244,716	1,767,046	44.6%	10,041,408	43.3%
TOTAL SAL, WAGE & BEN	714,009	660,037	607,056	655,207	694,341	3,330,650	781,601	702,096	800,930	788,132	714,617	3,787,376	20,276	2.9%	456,726	13.7%
NET PATIENT REVENUE	2,248,187	1,436,052	2,111,245	873,281	1,009,980	7,678,744	907,823	1,541,949	1,312,951	1,332,548	1,205,417	6,300,688	195,437	19.4%	(1,378,056)	-17.9%
PATIENT CASH COLLECTI	879,094	1,070,899	852,256	754,676	796,642	4,353,567	907,995	1,192,979	1,411,344	939,702	673,374	5,125,394	(123,268)	-15.5%	771,827	17.7%
REF LAB CASH	-	-	-	-	-	-	6,894	45,437	360,849	352,909	407,013	1,173,102	407,013	0.0%	1,173,102	0.0%
PATIENT CASH % OF NET	39%	75%	1	0%	0%	57%	101%	80%	135%	97%	90%	100%				
PATIENT AR - GROSS	10,694,436	9,228,765	8,694,253	9,365,589	8,667,773	9,228,765	10,965,408	11,888,570	10,196,530	12,072,296	12,821,010	12,072,296	4,153,237	47.9%	2,843,531	30.8%
RESERVES - PATIENT AR	4,339,660	5,876,151	5,156,669	5,870,320	4,819,709	5,876,151	4,358,729	6,426,624	5,216,238	7,043,182	7,769,852	7,043,182	2,950,143	61.2%	1,167,031	19.9%
PATIENT AR - NET	4,409,056	4,409,056	4,545,880	4,545,880	3,848,064	4,409,056	6,606,679	5,461,946	4,980,292	5,029,114	5,051,158	5,029,114	1,203,094	31.3%	620,058	14.1%
AR DAYS - GROSS	49	49	60	60	58	61	70	56	47	54	59	56	1	2.0%	(6)	-9.3%
AR DAYS - NET	61	74	96	96	125	88	142	138	122	110	119	122	(5)	-4.2%	34	38.1%
TOTAL FTE's	141.0	141.0	141.0	146.4	157.0	145	157.0	152.0	160.0	144.0	162.0	162.0	5	3.2%	17	0.0%
AVERAGE DAILY REVENI	187,979	187,979	158,620	155,574	145,573	150,671	151,953	212,351	243,579	235,233	220,957	217,286	75,384	51.8%	66,615	44.2%